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Part II
Political affairs

Section 5
Peacekeeping operations and special missions

(Programme 2 of the medium-term plan for the period 1998–2001)

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* The present document contains section 5 of the proposed programme budget for the biennium 2000–2001. The complete proposed programme budget will subsequently be issued in final printed form as *Official Records of the General Assembly, Fifty-fourth Session, Supplement No. 6* (A/54/6/Rev.1).

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Section 5
Peacekeeping operations and special missions

(Programme 2 of the medium-term plan for the period 1998–2001)

Overview

5.1 Under subsection A, provisions are made for the Department of Peacekeeping Operations, consisting of the Office of the Under-Secretary-General for Peacekeeping Operations, the Office of Operations, the Office of Logistics, Management and Mine Action and the Military and Civilian Police Division. Provisions are made under subsection B for two peacekeeping missions funded from the regular budget, the United Nations Truce Supervision Organization (UNTSO) and the United Nations Military Observer Group in India and Pakistan (UNMOGIP). Under section C, provisions are made for the Office of the United Nations Special Coordinator in the Occupied Territories (UNSCO).

5.2 Special political missions, undertaken at the request of the Security Council and/or the General Assembly and Governments, or at the initiative of the Secretary-General in the exercise of his good offices related to preventive diplomacy and peacemaking, the resources of which were previously reflected under this section, are now included under section 3, Political affairs, of the proposed programme budget for the biennium 2000–2001.

5.3 As indicated in table 5.1 below, the total resources requested for the biennium 2000–2001 under the section amount to $80,432,600, reflecting practically no change as compared to the 1998–1999 appropriations of $80,565,000.

Table 5.1 **Summary of requirements by component**

(Thousands of United States dollars)

(1) *Regular budget*

Component	*1996–1997 expenditures*	*1998–1999 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*2000–2001 estimates*
			Amount	*Percentage*			
A. Department of Peacekeeping Operations	10 922.6	13 150.00	(3.5)	–	13 146.5	823.6	13 970.1
B. Peacekeeping missions	52 693.1	61 757.4	(154.0)	(0.2)	61 603.4	6 897.6	68 501.0
C. United Nations Special Coordinator in the Occupied Territories	4 960.8	5 657.6	25.1	0.4	5 682.7	444.4	6 127.1
Total	**68 576.5**	**80 565.0**	**(132.4)**	**(0.1)**	**80 432.6**	**8 165.6**	**88 598.2**

(2) *Extrabudgetary resources*

1996-1997 expenditures	*1998-1999 estimates*	*Source of funds*	*2000-2001 estimates*
		(a) Services in support of:	
–	–	(i) United Nations organizations	–
		(ii) Extrabudgetary activities	
32 191.7	51 548.3	Peacekeeping operations	56 089.5
		(b) Substantive activities	
852.9	461.0	Trust Fund for the Lessons Learned Mechanism	460.0
17 728.7	21 434.1	Voluntary Trust Fund for Assistance in Mine Action	22 339.9
199.5	–	Trust Fund for Assistance to Military Officers on Loan	–
129.0	–	Trust Fund for the Medical Conference in Support of Peacekeeping	–
44.8	104.3	Trust Fund for Improving Preparedness for Conflict Prevention and Peacekeeping in Africa	103.0
		(c) Operational projects	
1 134.0	1 113.1	Bilateral sources	–
52 280.6	**74 660.8**	**Total**	**78 992.4**
120 857.1	**155 225.8**	**Total (1) and (2)**	**167 590.6**

Table 5.2 **Summary of requirements by object of expenditure**

(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1996-1997 expenditures*	*1998-1999 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*2000-2001 estimates*
			Amount	*Percentage*			
Posts	43 663.2	48 435.2	–	–	48 435.2	4 239.3	52 674.5
Other staff costs	10 532.2	11 346.7	1 076.6	9.4	12 423.3	1 467.7	13 891.0
Consultants and experts	64.8	242.0	(97.4)	(40.2)	144.6	11.8	156.4
Travel	4 079.2	4 463.0	51.1	1.1	4 514.1	219.2	4 733.3
Contractual services	10.1	22.1	–	–	22.1	1.2	23.3
General operating expenses	5 699.5	8 417.0	572.5	6.8	8 989.5	1 563.0	10 552.5
Hospitality	12.1	34.1	(0.4)	(1.1)	33.7	3.1	36.8
Supplies and materials	1 767.7	2 507.3	(44.6)	(1.7)	2 462.7	494.9	2 957.6
Furniture and equipment	2 747.7	5 087.1	(1 690.2)	(33.2)	3 396.9	164.9	3 561.8
Grants and contributions	–	10.5	–	–	10.5	0.5	11.0
Total	**68 576.5**	**80 565.0**	**(132.4)**	**(0.1)**	**80 432.6**	**8 165.6**	**88 598.2**

(2) *Extrabudgetary resources*

1996-1997 expenditures	1998-1999 estimates	Object of expenditure	2000-2001 estimates
36 255.9	50 476.2	Posts	56 842.9
6 965.0	948.4	Other staff costs	545.0
560.2	358.5	Consultants and experts	441.0
755.6	1 076.5	Travel	1 342.6
268.0	967.4	Contractual services	1 035.0
1 041.5	1 419.5	General operating expenses	1 396.8
3.8	110.5	Supplies and materials	73.6
1 680.6	1 160.9	Furniture and equipment	516.0
1 134.0	1 113.1	Grants and contributions	–
3 616.0	17 029.8	Other expenditures	16 799.5
52 280.6	**74 660.8**		**78 992.4**
120 857.1	**155 225.8**		**167 590.6**

Table 5.3 **Post requirements**

Programme: Peacekeeping operations and special missions

	Established posts		Temporary posts					
	Regular budget		Regular budget		Extrabudgetary resources		Total	
	1998-1999	2000-2001	1998-1999	2000-2001	1998-1999	2000-2001	1998-1999	2000-2001
Professional category and above								
USG	1	1	1	1	–	–	2	2
ASG	3	3	–	–	–	–	3	3
D-2	5	5	–	–	–	–	5	5
D-1	7	7	1	1	8	8	16	16
P-5	7	7	1	1	19	20	27	28
P-4/3	13	13	–	–	123	136	136	149
P-2/1	7	7	–	–	6	5	13	12
Total	**43**	**43**	**3**	**3**	**156**	**169**	**202**	**215**
General Service category								
Principal level	1	1	–	–	7	9	8	10
Other level	22	22	1	1	133	133	156	156
Total	**23**	**23**	**1**	**1**	**140**	**142**	**164**	**166**
Other categories								
Local level	154	154	–	–	–	–	154	154
Field Service	134	134	–	–	–	–	134	134
Total	**288**	**288**	**–**	**–**	**–**	**–**	**288**	**288**
Grand total	**354**	**354**	**4**	**4**	**296[a]**	**311[b]**	**654**	**669**

[a] Includes 17 posts funded from the Voluntary Trust Fund for Assistance in Mine Action (1 P-5, 12 P-4/P-3, 1 P-2 and 3 General Service).

[b] Includes 18 posts funded from the Voluntary Trust fund for Assistance in Mine Action (1 P-5, 12 P-4/P-3, 1 P-2 and 4 General Service).

A. Department of Peacekeeping Operations

5.4 In its resolution 53/206 of 18 December 1998, the General Assembly reiterated that one of the priorities for the biennium 2000–2001, as determined in its resolution 51/219 of 18 December 1996, was the maintenance of international peace and security. The programme of work carried out under this section corresponds to programme 2, Peacekeeping operations, of the medium-term plan for the period 1998–2001, as revised (A/53/6/Rev.1).

5.5 The Department of Peacekeeping Operations is responsible for the implementation of the programme of work under this section. The Department acts as the operational arm of the Secretary-General for all field operations and has primary responsibility for directing, managing and supporting all mandated United Nations peacekeeping operations. It also provides administrative and logistical support to other missions, as required.

5.6 In the implementation of its tasks for the maintenance of peace and security, the Department will continue to be responsible for executive direction, planning and management of existing peacekeeping operations. It will continue to provide administrative support, which encompasses the areas of logistics, communications, electronic data-processing, recruitment, deployment and administration of field personnel and financial management. It will continue to contribute to the enhancement of the capacity and effectiveness of the United Nations in conducting peacekeeping operations, as well as developing, maintaining and enhancing a ready, flexible capacity to undertake peacekeeping operations. It will also continue to provide administrative support and improve preparedness for other field missions, and to provide advice and contingency planning for situations that might require or justify a peacekeeping operation.

5.7 The programme of work is characterized by the complexity, duration and number of current and future mandates; the multiple tasks assigned to them; the need to strengthen regional arrangements, within their respective mandate's scope and composition, in order to enhance the capabilities of the international community in the maintenance of peace and security; and the need to enhance cooperation between peacekeeping operations and other United Nations activities. The United Nations will continue to be responsible for operations in which it interposes troops to monitor a ceasefire and/or buffer zone. It will also continue to be called upon to deal with operations in which the United Nations may be involved in a wide range of military, police and civilian matters. Such operations could likely entail politically and militarily demanding tasks in view of the complex situations in which they are deployed. In recent experience, some peacekeeping operations have been mandated to include different combinations of the following tasks: monitoring ceasefires and buffer zones, protecting humanitarian convoys, disarming and demobilizing ex-combatants, reforming military establishments, defining and establishing police forces, organizing or monitoring elections, monitoring human rights, promoting electoral and judicial reform, promoting aspects of civil administration and coordinating economic rehabilitation. The Department must maintain a capacity to discharge effectively those tasks assigned to it, as mandated in accordance with the Charter of the United Nations.

5.8 While the activities of the Department will depend on political developments and related mandates from the competent intergovernmental bodies, during the biennium the Department will continue to concentrate on preparing analyses, operational plans and directives, managing ongoing operations and providing day-to-day guidance to them and maintaining liaison with Member States concerning participation in such operations. In addition, the Department will coordinate the contributions of other relevant departments and agencies when dealing with complex peacekeeping operations, submit reports to the Security Council and the General Assembly and provide support in the areas of administration, logistics, staffing, budget preparation and financial management.

5.9 The Department will also continue to establish a coherent and constructive dialogue with the international community at large on the mine issue; collect, analyse and disseminate mine-related information, including information on technology; maintain and promote technical and safety standards; and develop and implement a comprehensive resource mobilization strategy.

5.10 It is recalled that the General Assembly, in its resolution 53/12 of 26 October 1998, endorsed the proposal of the Secretary-General, made in his report on the support account to the Assembly at its fifty-second session (A/52/837 and Corr. 1), to relocate the Situation Centre and the Lessons Learned Unit. Subsequently, an overall review of the Department of Peacekeeping Operations was carried out, including the reorganization of its structure, the details of which are described in the report of the Secretary-General on the support account for peacekeeping operations (A/53/854/Add.1). While all activities under programme 2 of the medium-term plan will continue to be carried out by the Department, their distribution for the biennium 2000–2001 will correspond to the new structure, the elements of which are summarized below:

(a) The Office of the Under-Secretary-General would consist of the immediate Office of the Under-Secretary-General and the Policy Analysis and Lessons Learned Unit. As the Secretary-General stated in his report on the support account for peacekeeping operations to the fifty-second session of the General Assembly (A/52/837 and Corr.1), the Lessons Learned Unit, which provided many of the inputs required for the formulation of effective policies, was moved from the Office of Planning and Support to the Office of the Under-Secretary-General. All activities related to lessons learned, as described under subprogramme 2.4, Planning, of the medium-term plan would now be undertaken within the Office of the Under-Secretary-General. The Executive Office is also included under this subprogramme. The Situation Centre has been relocated to the Office of Operations;

(b) A Military and Civilian Police Division, headed by the Military Adviser, has been established, comprising the former Office of the Military Adviser (which used to be located in the Office of the Under-Secretary-General) and the Civilian Police Unit, the Military Planning Service and the Training Unit, all of the former Planning Division. The phase-out of gratis personnel resulted in a reduction in the number of military personnel, and those who remained were thinly spread over several small units. Hence, to ensure viability and synergy, all military personnel and civilian police were consolidated. This Division would carry out activities related to the maintenance and enhancement of the professional capacity of the Organization in the provision of military and civilian police advice for the planning and conduct of peacekeeping operations, described in the medium-term plan under subprogramme 2.1, Executive direction and policy. The Division would also be responsible for those activities under subprogramme 2.4, Planning, excluding those related to the Lessons Learned Unit and the Mine Action Service. While the Military Adviser maintains direct access to the Under-Secretary-General of the Department of Peacekeeping Operations, the Division reports through the Assistant Secretary-General for Operations on all matters pertaining to operations currently under way or being planned, and through the Assistant Secretary-General for Logistics, Management and Mine Action on all matters pertaining to preparedness and training of the military and civilian police components of peacekeeping operations;

(c) The former Office of Planning and Support, which had comprised the Planning Division and the Field Administration and Logistics Division, would be reconfigured into the Office of Logistics, Management and Mine Action, responsible for activities under subprogramme 2.3, Field administration and logistics support, as well as those related to demining and mine action, described under subprogramme 2.4, Planning;

(d) The Office of Operations would continue to carry out the activities under subprogramme 2.2, Operations. In recognition of the fact that much of the work of the Situation Centre directly supports the regional divisions within the Office of Operations, the Situation Centre has been placed under the responsibility of the Assistant Secretary-General responsible for the Office of Operations, as previously indicated by the Secretary-General in his report on the support account for peacekeeping operations (A/52/837 and Corr.1) and endorsed by the General Assembly in its resolution 53/12.

Accordingly, in addition to the activities under subprogramme 2.2, the Office will also carry out activities related to information flows between the field and Headquarters; maintain around-the-clock communications with the field and collate and disseminate timely and relevant information, including maintaining statistics on peacekeeping operations; and provide visual briefing and crisis management facilities as reflected under subprogramme 2.1, Executive direction and policy.

5.11 The resources under the regular budget, estimated at $80,432,600 for the biennium 2000–2001, do not encompass the full requirements for the activities to be carried out by the Department. Based on the report of the Secretary-General on the support account for peacekeeping operations, resources from the support account for the biennium are estimated at $56,089,500, including 293 posts. In addition, total extrabudgetary resources are estimated at $22,902,900 (of which $22,339,900 reflects the voluntary contributions to the Trust Fund for Assistance in Mine Action, including 18 posts), which would be used to support the programme of work of the Department.

Table 5.4 **Summary of requirements by programme**

(Thousands of United States dollars)

Programme	*1996–1997 expenditures*	*1998–1999 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*2000–2001 estimates*
			Amount	*Percentage*			
1 Office of the Under-Secretary-General	4 665.4	3 082.9	777.9	25.2	3 860.8	215.2	4 076.0
2 Office of Operations	1 917.9	3 967.9	–	–	3 967.9	272.0	4 239.9
3 Office of Logistics, Management and Mine Action	4 339.3	5 038.1	(396.5)	(7.8)	4 641.6	291.7	4 933.3
4 Military and Civilian Police Division	–	1 061.1	(384.9)	(36.2)	676.2	44.7	720.9
Total	**10 922.6**	**13 150.0**	**(3.5)**	**–**	**13 146.5**	**823.6**	**13 970.1**

(2) *Extrabudgetary resources*

1996–1997 expenditures	*1998–1999 estimates*	*Source of funds*	*2000–2001 estimates*
		(a) Services in support of	
–	–	(i) United Nations organizations	–
		(ii) Extrabudgetary activities	
32 191.7	51 548.3	Peacekeeping operations	56 089.5
		(b) Substantive activities	
		Trust Fund for the Lessons Learned	
852.9	461.0	Mechanism	460.0
		Voluntary Trust Fund for Assistance	
17 728.7	21 434.1	in Mine Action	22 339.9
		Trust Fund for Assistance to Military	
199.5	–	Officers on Loan	–
		Trust Fund for the Medical Conference	
129.0	–	in Support of Peacekeeping	–
		Trust Fund for Improving Preparedness	
		for Conflict Prevention and	
44.8	104.3	Peacekeeping in Africa	103.0
–	–	(c) Operational projects	–
Total	**51 146.6**	**73 547.7**		**78 992.4**
Total (1) and (2)	**62 069.2**	**86 697.7**		**92 962.5**

Table 5.5 **Summary of requirements by object of expenditure**

(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1996–1997 expenditures*	*1998–1999 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*2000–2001 estimates*
			Amount	*Percentage*			
Posts	8 911.7	10 718.4	–	–	10 718.4	705.8	11 424.2
Other staff costs	109.6	194.1	586.1	301.9	780.2	37.8	818.0
Consultants and experts	–	97.4	(97.4)	(100.0)	–	–	–
Travel	192.3	180.8	20.8	11.5	201.6	9.8	211.4
Contractual services	1.6	16.4	–	–	16.4	0.8	17.2
General operating expenses	1 266.9	1 324.6	(254.3)	(19.1)	1 070.3	52.0	1 122.3
Hospitality	0.9	6.2	(0.4)	(6.4)	5.8	0.3	6.1
Supplies and materials	178.7	105.0	57.2	54.4	162.2	7.8	170.0
Furniture and equipment	260.9	507.1	(315.5)	(62.2)	191.6	9.3	200.9
Total	**10 922.6**	**13 150.0**	**(3.5)**	**–**	**13 146.5**	**823.6**	**13 970.1**

(2) *Extrabudgetary resources*

1996–1997 expenditures	*1998–1999 estimates*	*Object of expenditure*	*2000–2001 estimates*
36 255.9	50 476.2	Posts	56 842.9
6 965.0	948.4	Other staff costs	545.0
560.2	358.5	Consultants and experts	441.0
755.6	1 076.5	Travel	1 342.6
268.0	967.4	Contractual services	1 035.0
1 041.5	1 419.5	General operating expenses	1 396.8
3.8	110.5	Supplies and materials	73.6
1 680.6	1 160.9	Furniture and equipment	516.0
3 616.0	17 029.8	Other expenditures	16 799.5
51 146.6	**73 547.7**		**78 992.4**
62 069.2	**86 697.7**		**92 962.5**

Table 5.6 **Post requirements**

Organizational unit: Department of Peacekeeping Operations

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1998 1999	*2000 2001*	*1998 1999*	*2000 2001*	*1998 1999*	*2000 2001*	*1998 1999*	*2000 2001*
Professional category and above								
USG	1	1	–	–	–	–	1	1
ASG	2	2	–	–	–	–	2	2
D-2	4	4	–	–	–	–	4	4
D-1	5	5	–	–	8	8	13	13
P-5	5	5	–	–	19	20	24	25
P-4/3	11	11	–	–	123	136	134	147
P-2/1	7	7	–	–	6	5	13	12
Total	**35**	**35**	**–**	**–**	**156**	**169**	**191**	**204**
General Service category								
Principal level	–	–	–	–	7	9	7	9
Other level	20	20	–	–	133	133	153	153
Total	**20**	**20**	**–**	**–**	**140**	**142**	**160**	**162**
Grand total	**55**	**55**	**–**	**–**	**296[a]**	**311[b]**	**351**	**366**

[a] Includes 17 posts funded from the Voluntary Trust Fund for Assistance in Mine Action (1 P-5, 12 P-4/P-3, 1 P-2 and 3 General Service).

[b] Includes 18 posts funded from the Voluntary Trust Fund for Assistance in Mine Action (1 P-5, 12 P-4/P-3, 1 P-2 and 4 General Service).

Subprogramme 1
Executive direction and policy

Table 5.7 **Summary of requirements by object of expenditure**

(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1996 1997 expenditures*	*1998 1999 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*2000 2001 estimates*
			Amount	*Percentage*			
Posts	2 722.2	651.3	781.4	119.9	1 432.7	97.4	1 530.1
Other staff costs	92.5	194.1	586.1	301.9	780.2	37.8	818.0
Consultants and experts	–	97.4	(97.4)	(100.0)	–	–	–
Travel	192.3	180.8	20.8	11.5	201.6	9.8	211.4
Contractual services	1.6	16.4	–	–	16.4	0.8	17.2
General operating expenses	1 216.3	1 324.6	(254.3)	(19.1)	1 070.3	52.0	1 122.3
Hospitality	0.9	6.2	(0.4)	(6.4)	5.8	0.3	6.1
Supplies and materials	178.7	105.0	57.2	54.4	162.2	7.8	170.0
Furniture and equipment	260.9	507.1	(315.5)	(62.2)	191.6	9.3	200.9
Total	**4 665.4**	**3 082.9**	**777.9**	**25.2**	**3 860.8**	**215.2**	**4 076.0**

(2) *Extrabudgetary resources*

1996-1997 expenditures	1998-1999 estimates	Source of funds	2000-2001 estimates
		(a) Services in support of:	
–	–	(i) United Nations organizations	–
		(ii) Extrabudgetary activities	
5 201.8	7 592.8	Peacekeeping operations	6 830.0
		(b) Substantive activities	
		Trust Fund for the Lessons Learned	
852.9	461.0	Mechanism	460.0
–	–	(c) Operational projects	–
6 054.7	**8 053.8**	**Total**	**7 290.0**
10 720.1	**11 136.7**	**Total (1) and (2)**	**11 366.0**

Table 5.8 **Post requirements**

Organizational units: Office of the Under-Secretary-General (including the Policy and Analysis Unit, the Lessons Learned Unit and the Executive Office)

	Established posts		Temporary posts					
	Regular budget		Regular budget		Extrabudgetary resources		Total	
	1998-1999	2000-2001	1998-1999	2000-2001	1998-1999	2000-2001	1998-1999	2000-2001
Professional category and above								
USG	1	1	–	–	–	–	1	1
D-1	–	1	–	–	1	1	1	2
P-5	–	–	–	–	2	2	2	2
P-4/3	–	1	–	–	5	5	5	6
P-2/1	1	2	–	–	2	1	3	3
Total	**2**	**5**	**–**	**–**	**10**	**9**	**12**	**14**
General Service category								
Principal level	–	–	–	–	2	2	2	2
Other level	1	2	–	–	11	11	12	13
Total	**1**	**2**	**–**	**–**	**13**	**13**	**14**	**15**
Grand total	**3**	**7**	**–**	**–**	**23**	**22**	**26**	**29**

5.12 The objectives of this subprogramme are to direct and control United Nations peacekeeping operations on behalf of the Secretary-General and formulate policies for peacekeeping operations and operational guidelines on the basis of Security Council mandates; to maintain open communications with Member States on all facets of peacekeeping; to provide in-depth research and analysis of emerging policy questions related to the activities of the programme; and to expedite, complement and amplify the flow of information concerning peacekeeping operations.

5.13 The Office of the Under-Secretary-General for Peacekeeping Operations, including the Policy Analysis and Lessons Learned Unit and the Executive Office, will be responsible for implementing the subprogramme and for those activities related to lessons learned described under subprogramme 2.4, Planning.

Expected accomplishments

5.14 During the biennium, the expected accomplishments will include: the effective and efficient implementation of the mandates of peacekeeping operations; maintenance of an open dialogue with Member States on all facets of peacekeeping; adaptation of policies and procedures based on the analysis of emerging policy questions as well as studies of ongoing and terminated peacekeeping missions; increasing awareness of the public through the implementation of media outreach programmes carried out in close cooperation with the Spokesman of the Secretary-General and the Department of Public Information.

Outputs

5.15 During the biennium 2000–2001, the following outputs will be delivered:

(a) *Servicing of intergovernmental bodies*. Special Committee on Peacekeeping Operations. Two reports and 15 briefing notes on issues related to peacekeeping operations annually; and substantive and technical servicing of the Special Committee;

(b) *Other substantive outputs*

(i) Advice to the Secretary-General and the Security Council on all matters related to peacekeeping activities and policy;

(ii) Maintenance of high-level contact with parties to conflict and Member States, in particular with members of the Security Council and troop contributors, in the implementation of mandates of the Security Council;

(iii) Promotion of public understanding of United Nations peacekeeping through liaison with the Spokesman's Office and extensive contacts with the media;

(iv) Research and analysis of emerging policy questions and the formulation of policies and procedures; and utilizing links with a broad range of governmental as well as academic think-tanks;

(v) Analysis and assessment of information gathered from ongoing and closed peacekeeping missions to draw lessons for remedial action and to improve planning and implementation;

(vi) Development and maintenance of a reference library and automated database to serve as a repository for lessons learned in peacekeeping missions and associated studies and reports and recommendations on peacekeeping operations and specific lessons learned.

Resource requirements (at current rates)

5.16 To allow for greater flexibility in the management and utilization of resources, all non-post requirements continue to be reflected under this Office.

Posts

5.17 Within subprogramme 2.1, Executive direction and policy, there are four offices/units (including the Executive Office, which, although considered as serving the function of programme support, has been included under this heading as it has only one regular budget post). Resources of $1,432,700 requested under the regular budget, consisting of seven posts, are distributed among the organizational units as follows:

(a) Immediate Office of the Under-Secretary-General, consisting of the Under-Secretary-General of the Department and one General Service post;

(b) Policy and Analysis Unit (2 P-2);

(c) Lessons Learned Unit (1 D-1 and 1 General Service);

(d) Executive Office (1 P-4).

5.18 As indicated in paragraph 5.10 above, the Office of the Military Adviser has been consolidated with the Civilian Police Unit, the Military Planning Service and the Training Unit. The net increase of $781,400 under this heading reflects the segregation of posts formerly combined with the military advisers and their transfer to the Office of the Under-Secretary-General, namely, the P-2 and the P-4 posts in the Policy Analysis Unit and the Executive Office, respectively, and the redeployment into the Office of two posts related to the Lessons Learned Unit (1 D-1 and 1 General Service), which were previously reflected under subprogramme 2.4, Planning. Offsetting reductions of $396,500 and $384,900 are reflected under the Field Administration and Logistics Division and the Military and Civilian Police Division respectively.

Other staff costs

5.19 Resources of $780,200 requested under this heading relating to general temporary assistance ($630,200) and overtime ($150,000) reflect a total increase of $586,100, namely, $547,000 for general temporary assistance and $39,100 for overtime. Under general temporary assistance, provisions are made specifically for the purpose of preparing the backlog of Volume III, Supplement 6, of the *Repertory of Practice of United Nations Organs* ($363,400) and for the backlog related to the processing of claims on contingent-owned equipment ($112,800). The estimates for the *Repertory of Practice of United Nations Organs* consists of 24 work-months each of a P-4 and a General Service staff member; and those related to contingent-owned equipment represent the cost of four staff at the General Service level for six months during the biennium. Other provisions relate to replacement of staff on maternity leave ($37,700) and extended sick leave ($27,000) and to meet additional demands during peak workload periods ($51,700); long-term leave cover for the Situation Centre ($18,800); and a one-time requirement in the Executive Office to finalize the classification process in the Department ($18,800). Estimates for the replacement of staff on maternity leave are based on the cost of eight work-months of a General Service staff member for the biennium and for extended sick leave, approximately six months. Temporary assistance for peak periods is based on the cost of 11 work-months of a General Service staff member. Estimates under overtime ($150,000) are based on 3,246 hours for the biennium.

Consultants and experts

5.20 The use of outside expertise to supplement the work of the Department will not be necessary during the biennium. Accordingly, the previous appropriation of $97,400 could be surrendered.

Travel

5.21 Provision of $201,600 under this heading, reflecting an increase of $20,800, based on recent expenditures, relates to travel of the Under-Secretary-General, Assistant Secretaries-General, directors and other officers of the Department, as follows:

(a) $102,200 for travel of the Under-Secretary-General and the Assistant Secretaries-General and officers of the Department to attend seminars and conferences on peacekeeping activities with regional organizations with the aim of strengthening cooperation between the Department and regional organizations. Twenty trips are envisaged for the biennium;

(b) $45,600 for travel of directors or military mission officers to attend regional group meetings of troop-contributing countries. Twelve such trips are envisaged for the biennium;

(c) $27,400 for travel of senior officers in the Department to accompany the Secretary-General when visiting regions in which the Department has an interest. One visit per year is envisaged, consisting of two officers per visit;

(d) $26,400 for the travel of officers of the Department to participate in assessment missions for potential new operations. Four trips would be required during the biennium.

Contractual services

5.22 A provision of $16,400 is requested to cover the cost of contractual translation into five languages of papers and studies produced by the Department.

General operating expenses

5.23 Under general operating expenses, the requested resources of $1,070,300 relate to the following:

(a) $208,000 would provide for rental of photocopying machines. The Department at present holds an inventory of 22 photocopiers. Resources requested under the regular budget relate to rental costs of 13 copying machines at a unit cost of $8,000 per year, or $208,000 for 13 machines for the biennium;

(b) $554,300 would provide for commercial communications, including telephone, telefax and cable charges. The estimates are based on a rate of almost $1,980 per person per year for 140 staff, and include pouch, postage, long-distance and local telephone costs;

(c) $28,000 would cover the maintenance cost for 28 facsimile machines, reflecting the total number of facsimile machines currently in the inventory of the Department;

(d) $280,000 would cover the cost of maintenance of office automation equipment. The calculation is based on a unit rate of $2,000 for each of 140 personal computers for the biennium.

5.24 The reduction of $254,300 reflects mainly reduced communications costs.

Hospitality

5.25 A provision of $5,800 is sought for expenses in respect of hospitality extended to members of delegations, members of Governments or non-governmental organizations and officials of intergovernmental organizations.

Supplies and materials

5.26 Estimated requirements of $162,200 under this heading relate to office supplies and subscriptions as follows: $56,000 for stationery and office supplies, based on a unit rate of $200 per person per year for 140 staff; $51,200 for reproduction supplies for the 22 photocopying machines in the office; $44,500 for subscriptions to major daily newspapers, weekly magazines and quarterly journals, including the Department's share of electronic information provided by the Dag Hammarskjöld Library; and $10,500 for the acquisition of technical and occupational handbooks.

5.27 Provisions for paper and other reproduction supplies required for the operation of the photocopying machines were formerly included in the estimates for the rental of photocopying machines. The increase of $57,200 is due mainly to the transfer of those provisions from general operating expenses to supplies and materials.

Furniture and equipment

5.28 The provision of $191,600 under this heading relates to the replacement of office automation equipment, namely 52 computers and monitors ($93,600), 40 printers ($18,000) and 1 server ($30,000); and the upgrading of desktop software for 88 machines ($17,600), based on a unit rate of $200 each. In addition, it is estimated that $32,400 would be required for the acquisition of furniture in connection with the rationalization of office space of the Department as a whole, as indicated above. The decrease of $315,500 reflects mainly lower unit costs for personal computers and monitors; the elimination of one-time installation costs related to the replacement and upgrading of the Department's network infrastructure; and resources related to the LAN wiring in the UNITAR building.

Subprogramme 2
Operations

Table 5.9 **Summary of requirements by object of expenditure**

(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1996-1997 expenditures*	*1998-1999 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*2000-2001 estimates*
			Amount	*Percentage*			
Posts	1 917.9	3 967.9	–	–	3 967.9	272.0	4 239.9
Total	**1 917.9**	**3 967.9**	**–**	**–**	**3 967.9**	**272.0**	**4 239.9**

(2) *Extrabudgetary resources*

1996-1997 expenditures	*1998-1999 estimates*	*Source of funds*	*2000-2001 estimates*
		(a) Services in support of:	
–	–	(i) United Nations organizations	–
		(ii) Extrabudgetary activities	
2 699.8	7 028.5	Peacekeeping operations	6 349.9
		(b) Substantive activities	
		Trust Fund for Improving Preparedness for Conflict Prevention and	
44.8	104.3	Peacekeeping in Africa	103.0
–	–	(c) Operational projects	–
2 744.6	**7 132.8**	**Total**	**6 452.9**
4 662.5	**11 100.7**	**Total (1) and (2)**	**10 692.8**

Table 5.10 **Post requirements**

Organizational unit: Office of Operations

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1998 1999	*2000 2001*	*1998 1999*	*2000 2001*	*1998 1999*	*2000 2001*	*1998 1999*	*2000 2001*
Professional category and above								
ASG	1	1	–	–	–	–	1	1
D-2	2	2	–	–	–	–	2	2
D-1	3	3	–	–	2	2	5	5
P-5	2	2	–	–	3	3	5	5
P-4/3	5	5	–	–	20	16	25	21
Total	**13**	**13**	**–**	**–**	**25**	**21**	**38**	**34**
General Service category								
Other level	5	5	–	–	12	12	17	17
Total	**5**	**5**	**–**	**–**	**12**	**12**	**17**	**17**
Grand total	**18**	**18**	**–**	**–**	**37**	**33**	**55**	**51**

5.29 The primary objectives of the subprogramme are to provide executive direction for the implementation of Security Council mandates that establish peacekeeping operations and/or direct the Secretary-General to plan them. Its functions include the coordination and integration of inputs from other departments, agencies and programmes. It supports the operations vis-à-vis the parties to the conflict and other interested parties, the members of the Security Council and the contributors. It is also responsible for the Secretary-General's obligation to report to the Security Council on peacekeeping operations. The Office of Operations leads the planning process .

5.30 The activities of the subprogramme will be implemented by the Office of Operations, which is led by an Assistant Secretary-General and consists of three divisions (each responsible for a number of peacekeeping operations) and the Situation Centre, which has been relocated from the Office of the Under-Secretary-General.

Expected accomplishments

5.31 During the biennium, the expected accomplishments will include: promotion and effective implementation of solutions to the obstacles arising from peacekeeping mandates; operational effectiveness and timely conduct of peacekeeping operations; and the maintenance of full capacity to provide 24-hour uninterrupted communications between each peacekeeping mission and other United Nations missions and Headquarters.

Outputs

5.32 During the biennium 2000–2001, the following outputs will be delivered:

(a) *Servicing of intergovernmental/expert bodies*

(i) General Assembly. Background information and advice to the Assembly on matters related to peacekeeping operations; an estimated 125 written briefings are provided annually;

(ii) Security Council

a. 70 annual reports to the Security Council on various issues related to peacekeeping operations and daily oral briefings;

b. 220 background notes and conference room papers annually for meetings and ongoing informal consultations on matters related to peacekeeping, including meetings of troop contributors;

(b) *Other substantive outputs*

(i) Monitoring and analysis of developments related to the mandate and operations of missions, and provision of operational advice on matters related to policy questions as required;

(ii) Directives and substantive guidance on operational matters and follow-up to decisions of the Security Council and the General Assembly;

(iii) Monitoring and safeguarding the operational effectiveness of peacekeeping operations, monitoring of activities of peacekeeping operations and recommendations for improvements or adjustments based on changing circumstances;

(iv) Overall coordination with units within the Department and in other departments to ensure that the competent functional or substantive units give field missions and agencies the required support;

(v) Monitoring activities of the Security Council and General Assembly and reporting such activities to units within the Department as required;

(vi) Provision of daily situation reports and various analyses on peacekeeping issues to other departments and Member States. An estimated 500 such reports and analyses are prepared annually;

(c) *International cooperation and inter-agency coordination and liaison*. Participation in meetings with regional and subregional organizations, multinational coalitions, troop-contributing countries, other United Nations programmes and organizations and non-governmental organizations.

Resource requirements (at current rates)

Posts

5.33 Resources of $3,967,900 requested under this heading reflect the cost of the posts indicated in table 5.10 above.

Subprogramme 3
Field administration, logistics support and mine action

Table 5.11 **Summary of requirements by object of expenditure**

(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1996-1997 expenditures*	*1998-1999 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*2000-2001 estimates*
			Amount	*Percentage*			
Posts	4 271.6	5 038.1	(396.5)	(7.8)	4 641.6	291.7	4 933.3
Other staff costs	17.1	–	–	–	–	–	–
General operating expenses	50.6	–	–	–	–	–	–
Total	**4 339.3**	**5 038.1**	**(396.5)**	**(7.8)**	**4 641.6**	**291.7**	**4 933.3**

(2) *Extrabudgetary resources*

1996-1997 expenditures	1998-1999 estimates	Source of funds	2000-2001 estimates
		(a) Services in support of:	
–	–	(i) United Nations organizations	–
		(ii) Extrabudgetary activities	
21 448.3	35 645.6	Peacekeeping operations	32 737.4
		(b) Substantive activities	
		Trust Fund for the Medical Conference	
129.0	–	in Support of Peacekeeping	–
		Voluntary Trust Fund for Assistance in	
17 728.7	21 434.1	Mine Action	22 339.9
–	–	(c) Operational projects	–
39 306.0	**57 079.7**	**Total**	**55 077.3**
43 645.3	**62 117.8**	**Total (1) and (2)**	**60 010.6**

Table 5.12 **Post requirements**

Organizational unit: Office of Logistics, Management and Mine Action (including the Office of the Assistant Secretary-General, the Mine Action Service and the Field Administration and Logistics Division)

	Established posts		Temporary posts					
	Regular budget		Regular budget		Extrabudgetary resources		Total	
	1998-1999	2000-2001	1998-1999	2000-2001	1998-1999	2000-2001	1998-1999	2000-2001
Professional category and above								
ASG	1	1	–	–	–	–	1	1
D-2	1	1	–	–	–	–	1	1
D-1	2	1	–	–	4	3	6	4
P-5	2	2	–	–	14	11	16	13
P-4/3	5	5	–	–	96	85	101	90
P-2/1	5	5	–	–	4	4	9	9
Total	**16**	**15**	**–**	**–**	**118**	**103**	**134**	**118**
General Service category								
Principal level	–	–	–	–	5	7	5	7
Other level	13	12	–	–	105	100	118	112
Total	**13**	**12**	**–**	**–**	**110**	**107**	**123**	**119**
Grand total	**29**	**27**	**–**	**–**	**228[a]**	**210[b]**	**257**	**237**

[a] Includes 17 posts funded from the Voluntary Trust Fund for Assistance in Mine Action (1 P-5, 12 P-4/P-3, 1 P-2 and 3 General Service).

[b] Includes 18 posts funded from the Voluntary Trust Fund for Assistance in Mine Action (1 P-5, 12 P-4/P-3, 1 P-2 and 4 General Service).

5.34 Pursuant to General Assembly resolution 53/207 of 18 December 1998, activities undertaken by the Mine Action Service were transferred from programme 20, Humanitarian assistance, to programme 2, Peacekeeping operations, of the medium-term plan. It is proposed that those activities, currently described under subprogramme 2.4, Planning, be implemented by the newly established Office of Logistics, Management and Mine Action, which is responsible for implementing subprogramme 2.3. It is therefore proposed that the title of subprogramme 2.3 be revised to include mine action activities. The objectives of this subprogramme are to ensure timely provision of administrative and logistical support to peacekeeping operations and other United Nations mandated activities in the field and to ensure the effective, proactive coordination of United Nations response to landmine contamination.

5.35 With the reorganization of the Department, the activities of the subprogramme will be carried out by the newly established Office of Logistics, Management and Mine Action, under the direct responsibility of the Assistant Secretary-General. The Office comprises the Field Administration and Logistics Division, which includes the Finance Management and Support Service, the Logistics and Communications Service and the Personnel Management and Support Service, and the Mine Action Service, which will undertake activities related to demining and mine action described under subprogramme 2.4 (extrabudgetary).

Expected accomplishments

5.36 During the biennium, the expected accomplishments will include: timely mobilization and deployment of human, financial and material resources for peacekeeping and special political missions; effective support of those missions; timely and economical liquidation of closed missions; and advocacy to promote awareness of the serious threat that the indiscriminate use of landmines constitute to the safety, health and lives of the local population.

Outputs

5.37 During the biennium 2000–2001, the following outputs will be delivered:

(a) *Logistical and communications support for field missions*

(i) Policy coordination and capacity-building

a. Development, issuance and maintenance of logistical policy and procedural documents and manuals, including the operational support manual, field administration manual, survey mission handbook, liquidation guidelines and medical support manual;

b. Development and implementation of elements of the field mission logistics system;

c. Development of aviation safety and air transport policy in support of peacekeeping and other field missions;

d. Development and implementation of a vehicle fleet management policy;

e. Planning and provision of advice on operational mine-clearance matters and development of policies and procedures for mine clearance in field missions;

f. Establishment and review of specifications for the provision of long-term aircraft charters and military letters of assist;

g. Development and maintenance of logistical support contingency plans, including the provision of medical support;

h. Implementation of the field assets control system, an asset management system to control the global inventory of United Nations-owned material, including disposal schedules;

i. Assessment and planning for information technology requirements, LANs and wide area networks in support of various types of United Nations operations;

(ii) Operational support

a. Determination of logistical support requirements (including medical support) for new missions on the basis of a defined concept of operations; preparation and coordination of logistical support plans for new missions and for the expansion of existing missions; and provision of advice on their incorporation into field mission budgets;

b. Provision of the specialist logistical and other technical components of technical survey missions;

c. Planning for provision of mission-wide requirements for life-support commodities and services (food, water, fuel, medical support and supplies);

d. Planning of all sealift and airlift operations in support of peacekeeping and other field missions;

e. Annual inspection of field missions to monitor quality control and safety aspects of mine-clearance activities; provision of operational map overlays with accurate mine geo-reference information, as required; provision of advice on technology and technological developments in mine clearance; provision of assistance to the Office for the Coordination of Humanitarian Affairs in the management, planning and technical aspects of demining activities in humanitarian programmes;

f. Planning, coordination and administration of the global communications network supporting all field missions and planning for the provision of specific communications requirements for new and expanding missions;

g. Development and deployment of rapid deployment communications systems for peacekeeping operations and, in coordination with the Department of Public Information, the establishment of radio broadcasting systems in the field missions;

h. Definition of generic specifications and identification of methods of supply and preparation and review of technical and contractual specifications and proposals for procurement actions;

i. Processing and submission of requisitions to the Procurement Division for placement of orders from commercial sources; processing of requisitions for the supply of goods and services from Member States under letter-of-assist arrangements; and provision of specialist logistical review and monitoring of contracts and cases submitted by field missions to the Headquarters Committee on Contracts and the Headquarters Property Survey Board;

j. Conduct of market research on commonly requisitioned items and associated cost-benefits analyses;

k. Management of field mission properties and stock holdings and maintenance of global inventory records;

l. Monitoring of aircraft utilization to ensure the safety of the United Nations aircraft fleet and its compliance with international standards; and monitoring of the certification and operations of the Organization's short- and long-term air-charter operators;

m. Provision of specialist logistical advice on the development of agreements with commercial and governmental organizations concerning the provision of logistical support for field missions and on logistics-related queries from internal and external auditors; and implementation of recommended remedial measures;

n. Provision of specialist logistical guidance and support in liquidating or reducing the size of field missions;

o. Coordination of all logistical operations in support of field missions, including in particular the expediting of critically required logistical support; and coordination with various Secretariat offices, with the field missions and within the Division on mission logistical support priorities, execution of special logistical tasks and the transfer of material between missions;

p. Provision of specialist logistical advice for the development of memoranda of understanding on contingent-owned equipment with troop contributors providing contingents to peacekeeping missions and management of those memoranda of understanding with troop contributors;

q. Management, support, monitoring and disposal of the global peacekeeping vehicle fleet, including the recording and management of vehicle assets;

r. Deployment, rotation and repatriation of military contingents; management of all sealift contracts and charters in support of field missions; and consolidation of movements of civilian police and military observers and of freight-forwarding activities in field missions;

s. Control, coordination, implementation and monitoring of all logistical supply requirements for life-support commodities and other maintenance supplies;

t. Control, coordination, implementation and monitoring of service support or logistical capability contracts;

u. Overall management and control of engineering programmes in existing missions and United Nations-owned peacekeeping facilities as well as engineering service contracts and equipment worldwide;

v. Development of computerized administrative systems for use in the field missions and at Headquarters;

w. Operation of the following: the LAN installation in the Department of Peacekeeping Operations, a help desk for all users in the Department and support for IMIS; and a wide area network for connectivity between Headquarters and field missions to support electronic mail, Lotus Notes and other computerized administrative systems;

x. Management, operation and configuration of all major communications networks, including the global and local mission-operated satellite systems;

y. Management and monitoring of all field mission electronic data-processing facilities; and provision of application programmes for the support of field mission systems network operations, e-mail and disaster recovery programmes;

z. Monitoring of operational records management programmes and record retention schedules in the field missions;

(iii) Servicing of intergovernmental/expert bodies. Provision of specialist advice on logistics-related queries from the Advisory Committee on Administrative and Budgetary Questions and the Fifth Committee;

(b) *Personnel management and support for field missions*

(i) Policy coordination and capacity-building

a. Development of a global staffing strategy and system, including the use of mission templates, pre-deployment training and diversification of sources of personnel; and conduct of cost-benefit analyses of the different sources of personnel for mission service;

b. Determination and establishment of civilian personnel staffing requirements and structures for field missions; formulation of standard job descriptions for mission functions; and determination and management of staffing tables, posts and vacancies;

c. Development and maintenance of an up-to-date roster of qualified and experienced candidates for field positions, stressing readiness for deployment when required; and maintenance of all files and electronic databases on field staff;

d. Development, in collaboration with the Office of Human Resources Management, and implementation of a performance appraisal system for field staff, ensuring full implementation and utilization of performance data for the effective performance management and career development of staff;

e. Development, implementation and management of the career development of field staff, including identification, coordination and implementation of training needs and programmes to enhance mobility; and strengthening of mission administrative capacity through provision of training for chief administrative officers and other senior management staff;

f. Participation in staff-management consultations, in the context of the global Staff-Management Coordination Committee as well as through bilateral consultations with the Field Service Staff Union and the New York Staff Council;

g. Research, analysis and revision as necessary of field personnel policies, procedures, rules and regulations, in consultation with the Office of Human Resources Management; and contribution to the development of organizational personnel policy, including participation in human resources task forces and working groups;

h. Review and updating of personnel components of field administrative guidelines, including the field administrative manual, the survey mission manual and liquidation guidelines, mission-specific standard operating procedures and notes for the guidance of military and police officers;

(ii) Operational support

a. Participation in all mission-planning and deployment activities, including determination of civilian personnel staffing requirements and structures for field missions; and management of staffing tables, posts and vacancies;

b. Provision of information to individuals on employment opportunities in the field; evaluation and screening of an average of 3,300 applications a year; interviewing of 50 candidates a week; and conduct of roster searches to match skill profiles and field requirements;

c. Review, selection and appointment/assignment of all international civilian staff in field operations; and provision of advice on the selection of senior staff for field assignment;

d. Coordination with other departments, offices, agencies and programmes of the United Nations system for the release and return of experienced staff for key positions in the field;

e. Provision of mission information and orientation to field personnel; and preparation and updating of mission-specific briefing notes;

f. Arrangement of travel to field missions for all international civilian personnel (some 1,000 annually), military observers and civilian police monitors (some 3,500 annually);

g. Under the broad delegation of authority from the Department of Management, administration of international staff (approximately 2,100 per year, including approximately 500 field service officers) assigned to field missions under the 100 and

300 series of the Staff Regulations and Staff Rules, including contracts, salaries and benefits; processing of entitlements, allowances, leave, initial appointments/assignments, extensions, separations, termination of appointments and performance appraisals; and preparation of related analytical material;

h. Determination of placement of field staff within the matrix for payment of mobility and hardship allowances;

i. In coordination with the Medical Services Division and field missions, arrangement of medical evacuations for field personnel, as needed;

j. Preparation of disciplinary and United Nations Administrative Tribunal cases and appeals and responses thereto for action by the Office of Human Resources Management;

k. Managing rotation, promotion and career development of Field Service staff;

l. Provision of policy guidance and monitoring of mission administration for some 3,700 locally recruited staff annually;

m. Formulation of guidelines for use of contractual personnel and revision of associated policy instruments;

n. Design, development and maintenance of information management systems in coordination with field missions and with appropriate interface with the Integrated Management Information System; and compilation and updating of personnel records of international field staff;

o. Provision of administrative and managerial guidance to field missions; and provision of advice on personnel policy, including aid in interpreting the Staff Rules and administrative issuances;

p. Undertaking periodic visits to the field as necessary for mission planning, start-up and support, monitoring the exercise of delegated authority, reviewing the adequacy of staffing levels and other assessments as well as addressing any operational concerns;

q. Review and response to audit observations and recommendations on personnel-related issues and the institution of remedial measures;

r. Coordination with the Office of Operations and the United Nations Security Coordinator on matters pertaining to the security and safety of staff serving in peacekeeping and other field missions;

s. Undertaking all necessary notification and administrative arrangements in respect of civilian injuries and casualties in the field, provision of information to the Advisory Board on Compensation Claims for the processing of disability and death benefits of military observers, civilian police and international civilian staff, and related liaison with permanent missions;

t. Representation of the Organization in dealings of all administrative matters with family members of staff who are seriously injured or die in service;

(iii) Servicing of intergovernmental/expert bodies

a. Provision of expert advice on personnel-related queries from the Advisory Committee on Administrative and Budgetary Questions and the Fifth Committee;

b. Preparation of inputs to reports of the Secretary-General to the General Assembly on personnel matters;

(c) *Finance Management and Support Service*

(i) Policy coordination and capacity-building

a. Initiation of revisions to financial policy instruments in the light of experience gained in the field;

b. Maintenance and updating of the Standard Ratios and Standard Cost Manual and provision of input for updating of other administrative guidelines and manuals;

c. Provision of input to development of a mission budget manual and a field finance procedures handbook;

d. Standardization of the format for performance reporting;

e. Development of guidelines and coordination of the use of roving finance officers and management review officers to assist field missions as required;

f. Provision of a primary interface with troop-contributing countries on financial aspects on claims for contingent-owned equipment, death and disability and letters of assist;

(ii) Operational support

a. Preparation of draft annual budget and performance reports for all field missions (approximately 48 reports on peacekeeping operations and 26 reports on other field missions annually);

b. Issuance of sub-allotments to field missions, oversight and monitoring of expenditures for all field missions on a monthly basis and review of mission cash, accounts receivables and earnings and deductions register;

c. Management of advance funding authority, including commitment authority, for new missions;

d. Management of 24 trust funds and development of a trust fund database to ensure availability of timely management information, including cost plans and allotment requests;

e. Preparation of approximately 300 miscellaneous obligating documents each month and review of the balances of unliquidated obligations;

f. Oversight of the financial liquidation of field missions, including review of financial reports from liquidating missions, reconciliation of accounts receivable and accounts payable and preparation of final performance reports and final reports on disposition of assets;

g. Provision of accounting backstopping functions, in particular for the liquidation of missions, including follow-up on outstanding debts or obligations, inter-office transfers, bank reconciliations, finalization of accounts and archiving of financial records;

h. Review, analysis and certification of claims from troop-contributing countries for supplies and services (letters of assist), death and disability payments and reimbursement for contingent-owned equipment and maintenance of a database for all claims received, processed or paid in part;

i. Assistance in the negotiation of contingent-owned equipment agreements with Member States for peacekeeping missions and reporting to the General Assembly on the implementation of the revised arrangements;

j. Certification of payments for global vehicle insurance, commercial satellite communications, freight forwarding, aircraft operations and other services contracted by Headquarters;

k. Provision of training and briefings on the financial management of peacekeeping missions to chief administrative officers, chief financial officers and other field mission staff;

l. Provision of input to the development of computerized administrative systems for peacekeeping operations and provision of support to field missions on the Sun accounting and payroll systems;

m. Participation in negotiations on memoranda of understanding with troop-contributing countries for equipment deployment and self-sustainment for their participation in peacekeeping operations;

(iii) Servicing of intergovernmental/expert bodies

a. Provision of information on issues related to field mission finances to the Advisory Committee on Administrative and Budgetary Questions and the Fifth Committee;

b. Provision of input to reports of the Secretary-General on issues of financial administration of field missions;

c. Preparation of financial implications and resource requirements for new missions for submission to the Controller prior to their presentation to the Security Council;

(iv) Management review and internal control

a. Preparation of responses to approximately 1,000 audit recommendations arising from some 55 annual operational reviews by internal and external audit teams and initiation of remedial actions as required;

b. Institution of follow-up procedures for structural improvements to systemic weaknesses identified by Headquarters, the auditors or field missions;

c. Preparation of documentation for the Advisory Committee on Administrative and Budgetary Questions and the Fifth Committee on contingent-owned equipment and death and disability as well as provision of clarification/justification of questions raised by them;

d. Provision of guidance and clarification to missions on budget-related issues, as well as the financial rules and regulations, to ensure effective resource management and control;

e. Management of funds required for redeployment and realignment as authorized by the Controller;

(d) *Mine action (XB)*

(i) Policy coordination and planning. Advisory services on operational mine-clearance matters; and policies and procedures for mine clearance in field missions;

(ii) Operational support. Conduct of annual field mission inspections to monitor quality control and safety aspects of mine-clearance activities; provision of operational map overlays with accurate mine geo-reference information, as required; provision of advice on technology and technological developments in mine clearance; provision of assistance to the Office for the Coordination of Humanitarian Affairs in the management, planning and technical aspects of demining activities in humanitarian programmes.

Resource requirements (at current rates)

Posts

5.38 Provision of $4,641,600 under this heading relate to the cost of the posts indicated in table 5.12 above. The reduction of $396,500 reflects the transfer of posts earmarked for the Lessons Learned Unit (1 D-1 and 1 General Service) from the former Planning Division to the Office of the Under-Secretary-General.

Subprogramme 4
Military and civilian police advice and planning

Table 5.13 **Summary of requirements by object of expenditure**

(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1996-1997 expenditures*	*1998-1999 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*2000-2001 estimates*
			Amount	*Percentage*			
Posts	–	1 061.1	(384.9)	(36.2)	676.2	44.7	720.9
Total	**–**	**1 061.1**	**(384.9)**	**(36.2)**	**676.2**	**44.7**	**720.9**

(2) *Extrabudgetary resources*

1996-1997 expenditures	*1998-1999 estimates*	*Source of funds*	*2000-2001 estimates*
		(a) Services in support of:	
–	–	(i) United Nations organizations	–
		(ii) Extrabudgetary activities	
2 841.8	1 281.4	Peacekeeping operations	10 172.2
		(b) Substantive activities	
		Trust Fund for Assistance to Military	
199.5	–	Officers on Loan	–
–	–	(c) Operational projects	–
3 041.3	**1 281.4**	**Total**	**10 172.2**
3 041.3	**2 342.5**	**Total (1) and (2)**	**10 893.1**

Table 5.14 **Post requirements**

Organizational unit: Military and Civilian Police Division (including the Military Adviser's Office) and the Planning Division (including the Planning and Doctrine Service, Rapidly Deployable Mission Headquarters, Civilian Police Unit and Training Unit)

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1998 1999	*2000 2001*	*1998 1999*	*2000 2001*	*1998 1999*	*2000 2001*	*1998 1999*	*2000 2001*
Professional category and above								
D-2	1	1	–	–	–	–	1	1
D-1	–	–	–	–	1	2	1	2
P-5	1	1	–	–	–	4	1	5
P-4/3	1	–	–	–	2	30	3	30
P-2/1	1	–	–	–	–	–	1	–
Total	**4**	**2**	**–**	**–**	**3**	**36**	**7**	**38**
General Service category								
Other level	1	1	–	–	5	10	6	11
Total	**1**	**1**	**–**	**–**	**5**	**10**	**6**	**11**
Grand total	**5**	**3**	**–**	**–**	**8**	**46**	**13**	**49**

5.39 The objectives of this subprogramme are to provide advice on all military and civilian police matters, as and when required, through the provision of operational plans for the military and civilian police components of the missions, including contingency plans for potential, ongoing or closing peacekeeping missions.

5.40 Following the reorganization of the Department, responsibility for the implementation of the activities of the subprogramme, excluding the lessons learned and mine-action activities, would rest with the Military and Civilian Police Division. The Military Adviser reports to the Under-Secretary-General, after due consultation with the Office of Operations on all matters pertaining to operations currently under way or being planned, and will consult with the Office of Logistics, Management and Mine Action on all matters pertaining to preparedness and training activities concerning military and civilian police components.

Expected accomplishments

5.41 During the biennium, the expected accomplishments include timely and effective response to decisions of the Security Council with respect to military and civilian police components of peacekeeping operations. The Rapidly Deployable Mission Headquarters implementation capacity created within the Department of Peacekeeping Operations is expected to be functional and fully integrated into the Rapid Response Mechanism, associated with the training of troops in the standby arrangements system, with the ability to be deployed as required in response to Security Council mandates.

Outputs

5.42 During the biennium 2000–2001, the following outputs will be delivered:

(a) *Military and civilian police advice and planning for peacekeeping operations*

(i) Advise on the military and civilian police implications of resolutions;

(ii) Provide advice on military matters to force commanders and advice on civilian police matters to the police commissioners in connection with peacekeeping operations and their implementation;

(iii) Develop, maintain and revise, as required, comprehensive organizational plans and timetables for military and civilian police components of new and ongoing field missions; and determine detailed operational requirements of new field missions;

(iv) Examine the implications of changes in mandates of existing missions;

(v) Remain aware of relevant peacekeeping issues and provide military and civilian police input to policy development;

(vi) Standardize operational procedures for military and civilian police in all United Nations missions;

(vii) Prepare the concept of operations for the military and civilian police component of operations;

(viii) Participate in mission survey teams as appropriate;

(b) *Preparedness and readiness for Member States participation in peacekeeping operations*

(i) Elaborate and maintain standby arrangements with Governments for the supply of troops, equipment and other services, and undertake generic contingency planning;

(ii) As required and in support of the Training Unit, provide assistance to Member States in the organization, assessment and conduct of peacekeeping training for potential military participation in peacekeeping operations through United Nations training and assistance teams;

(iii) Assist in the development of national and regional pools of qualified instructors;

(iv) Promote the rapid deployment capability of the United Nations through use of the standby arrangements database in order to reduce delays in setting up new missions;

(v) Conduct selection assistance visits to assist Member States in the selection of candidates for United Nations field operations;

(c) *Policy coordination and planning*

(i) Act as the focal point in the Department of Peacekeeping Operations for peacekeeping training;

(ii) Maintain contact with the permanent missions to the United Nations as regards current training practices, standards, training policy and material;

(iii) Maintain contact and liaison with the major regional and national peacekeeping training centres;

(iv) Develop guidelines, manuals and other relevant material;

(v) Provide advice on peacekeeping training to the United Nations as well as to international and inter-agency workshops and seminars;

(d) *Operational support*

(i) Identify and train United Nations training assistance teams, which will be immediately ready to assist the United Nations, Member States and regions with their training problems;

(ii) Conduct train-the-trainer workshops to develop a pool of expert regional- and national-level trainers capable of developing national and regional training programmes;

(iii) Act as the training focal point for African training initiatives, including the maintenance of an African training database and the coordination of donor activities and African training needs;

(iv) Maintain liaison with permanent missions on agreements with Governments concerning the provision of police officers for service with the United Nations;

(v) Conduct seminars in mission management for potential senior officials;

(vi) Conduct staff training courses;

(vii) Monitor and assist in-mission training;

(viii) Provide pre-mission training guidance and support to Member States;

(ix) Encourage and assist Member States in developing national and regional training institutions;

(x) Distribute training information and materials;

(xi) Provide familiarization courses for new Department of Peacekeeping Operations staff;

(xii) Support the Department's activities through the provision of promotional briefings and support to workshops, seminars and conferences;

(xiii) Provide and share information on training with Member States through the distribution of educational and training materials and the maintenance of an electronic database on peacekeeping training;

(xiv) Develop guidelines for the employment, conditions of service, training and administration of civilian police in peacekeeping operations.

Resource requirements (at current rates)

Posts

5.43 The requested resources of $676,200 relate to the cost of the posts indicated in table 5.14 above. The reduction of $384,900 reflects the outward transfer of posts that were formerly consolidated with the Military Adviser's into the Office of the Under-Secretary-General, namely, the P-4 post in the Executive Office and a P-2 and a General Service post in the Policy Analysis Unit.

B. Peacekeeping missions

Table 5.15 **Summary of requirements by programme**

(Thousands of United States dollars)

Programme	*1996–1997 expenditures*	*1998–1999 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*2000–2001 estimates*
			Amount	*Percentage*			
1. United Nations Truce Supervision Organization	41 985.4	47 719.1	(965.0)	(2.0)	46 754.1	3 441.5	50 195.6
2. United Nations Military Observer Group in India and Pakistan	10 707.7	14 038.3	811.0	5.7	14 849.3	3 456.1	18 305.4
Total	**52 693.1**	**61 757.4**	**(154.0)**	**(0.2)**	**61 603.4**	**6 897.6**	**68 501.0**

Table 5.16 Summary of requirements by object of expenditure

(Thousands of United States dollars)

Object of expenditure	1996-1997 expenditures	1998-1999 appropriations	Resource growth		Total before recosting	Recosting	2000-2001 estimates
			Amount	Percentage			
Posts	33 034.8	36 684.8	–	–	36 684.8	3 454.0	40 138.8
Other staff costs	8 259.0	8 482.4	167.8	1.9	8 650.2	1 185.7	9 835.9
Travel	3 647.6	4 000.7	69.6	1.7	4 070.3	197.7	4 268.0
Contractual services	5.0	–	–	–	–	–	–
General operating expenses	3 873.2	6 070.6	977.2	16.0	7 047.8	1 440.0	8 487.8
Hospitality	4.4	10.5	–	–	10.5	1.4	11.9
Supplies and materials	1 497.1	2 204.5	(88.8)	(4.0)	2 115.7	472.1	2 587.8
Furniture and equipment	2 372.0	4 303.9	(1 279.8)	(29.7)	3 024.1	146.7	3 170.8
Total	**52 693.1**	**61 757.4**	**(154.0)**	**(0.2)**	**61 603.4**	**6 897.6**	**68 501.0**

Table 5.17 Post requirements

Programme: Peacekeeping missions

	Established posts		Temporary posts					
	Regular budget		Regular budget		Extrabudgetary resources		Total	
	1998-1999	2000-2001	1998-1999	2000-2001	1998-1999	2000-2001	1998-1999	2000-2001
Professional category and above								
ASG	1	1	–	–	–	–	1	1
D-2	1	1	–	–	–	–	1	1
D-1	2	2	–	–	–	–	2	2
P-5	2	2	–	–	–	–	2	2
P-4/3	2	2	–	–	–	–	2	2
Total	**8**	**8**	**–**	**–**	**–**	**–**	**8**	**8**
General Service category								
Principal level	1	1	–	–	–	–	1	1
Other level	2	2	–	–	–	–	2	2
Total	**3**	**3**	**–**	**–**	**–**	**–**	**3**	**3**
Other categories								
Local level	154	154	–	–	–	–	154	154
Field Service	134	134	–	–	–	–	134	134
Total	**288**	**288**	**–**	**–**	**–**	**–**	**288**	**288**
Grand total	**299**	**299**	**–**	**–**	**–**	**–**	**299**	**299**

5.44 As indicated in paragraph 5.1 above, provisions are made under subsection B for the first two peacekeeping missions, UNTSO and UNMOGIP, which were established in 1948 and 1949 respectively. These peacekeeping missions continue to be funded from the regular budget.

1. United Nations Truce Supervision Organization

Table 5.18 Summary of requirements by object of expenditure

(Thousands of United States dollars)

Object of expenditure	1996-1997 expenditures	1998-1999 appropriations	Resource growth		Total before recosting	Recosting	2000-2001 estimates
			Amount	Percentage			
Posts	27 048.3	29 773.8	–	–	29 773.8	2 225.5	31 999.3
Other staff costs	7 151.1	6 888.7	21.4	0.3	6 910.1	564.0	7 474.1
Travel	2 680.3	2 850.4	25.9	0.9	2 876.3	139.7	3 016.0
Contractual services	5.0	–	–	–	–	–	–
General operating expenses	2 311.2	3 687.9	221.8	6.0	3 909.7	318.8	4 228.5
Hospitality	3.1	8.6	–	–	8.6	0.7	9.3
Supplies and materials	797.3	1 066.3	(38.2)	(3.5)	1 028.1	83.8	1 111.9
Furniture and equipment	1 989.1	3 443.4	(1 195.9)	(34.7)	2 247.5	109.0	2 356.5
Total	**41 985.4**	**47 719.1**	**(965.0)**	**(2.0)**	**46 754.1**	**3 441.5**	**50 195.6**

Table 5.19 Post requirements

Organizational unit: United Nations Truce Supervision Organization

	Established posts		Temporary posts					
	Regular budget		Regular budget		Extrabudgetary resources		Total	
	1998-1999	2000-2001	1998-1999	2000-2001	1998-1999	2000-2001	1998-1999	2000-2001
Professional category and above								
ASG	1	1	–	–	–	–	1	1
D-1	2	2	–	–	–	–	2	2
P-5	1	1	–	–	–	–	1	1
P-4/3	2	2	–	–	–	–	2	2
Total	**6**	**6**	**–**	**–**	**–**	**–**	**6**	**6**
General Service category								
Principal level	1	1	–	–	–	–	1	1
Other level	2	2	–	–	–	–	2	2
Total	**3**	**3**	**–**	**–**	**–**	**–**	**3**	**3**
Other categories								
Local level	114	114	–	–	–	–	114	114
Field Service	108	108	–	–	–	–	108	108
Total	**222**	**222**	**–**	**–**	**–**	**–**	**222**	**222**
Grand total	**231**	**231**	**–**	**–**	**–**	**–**	**231**	**231**

5.45 UNTSO was the first United Nations peacekeeping operation, originally established under the provisions of Security Council resolution 50 (1948) for the purpose of supervising the truce in Palestine as called for by the Council. Since then, UNTSO has been entrusted with a variety of tasks by the Council. In its resolution 73 (1949), the Council requested the Secretary-General to arrange for the continued service of such of the personnel of UNTSO as might be required in observing and maintaining the ceasefire, as requested by the Council in its resolution 54 (1948), and as might be necessary in assisting the parties to

the 1949 Armistice Agreements in the supervision of the application and observance of the terms of those agreements.

5.46 The functions of UNTSO have been modified from time to time, as required. Since the establishment of UNDOF and UNIFIL, UNTSO observers assigned to the Israel-Lebanon and the Israel-Syria sector have been placed under the operational control of the commanders of UNIFIL and UNDOF to assist them in the fulfilment of their task, without prejudice to the continued functioning of UNTSO in the two sectors, should the mandates of the peacekeeping forces lapse.

5.47 In UNIFIL they maintain observation posts along the Armistice Line and conduct patrols in the Israeli-controlled area. In UNDOF, UNTSO observers conduct inspections and patrols in areas of limitation. As from 31 December 1998, the UNTSO military establishment consisted of 152 military observers who serve observer groups in the Golan Heights, south Lebanon and Egypt, at mission headquarters in Jerusalem and at its liaison office in Beirut.

Resource requirements (at current rates)

Posts

5.48 The resources of $29,773,800 requested under this heading would cover the cost of posts indicated in table 5.19 above.

Other staff costs

5.49 The provisions of $6,910,100, reflecting resource growth of $21,400, would cover the cost of mission subsistence allowance for 152 military observers ($6,496,200); general temporary assistance ($71,900); overtime ($97,700); and subsistence allowance ($244,300) as follows:

(a) *Military observers*. No change is proposed in the number of military observers. For the biennium 2000–2001, the distribution of 152 military observers would be as follows: Beirut (2), Naqoura (51), Damascus (43), Tiberias (37), Ismalia (4) and at mission headquarters (15);

(b) *General temporary assistance*. The provision of $71,900 relates to the replacement of staff on maternity leave and extended sick leave ($50,500) and part-time requirements for interpreters ($21,400). Based on experience during the biennium 1998–1999, a new provision for interpreters has been made to meet the needs in Naquora;

(c) *Overtime*. Since there is no public transport to Government House, UNTSO contracts bus drivers to operate UNTSO buses for the transportation of staff to and from Government House. As from the biennium 1998–1999, those functions have been performed by local staff outside established working hours. Accordingly, the related resources are requested. Included in the estimates are night differentials paid to security officers performing shift work;

(d) *Subsistence allowance*. Provisions under this heading relate to subsistence allowance during travel in the mission area by international and local staff in connection with regular inspection and consultation travel to the outstations in Damascus, Beirut, Cairo, Ismalia, Tiberias and Nahariya, for attending official conferences, and for the subsistence of Field Service and Local level staff during their travel to those outstations for the purpose of maintaining buildings and equipment.

Travel

5.50 Requested resources amounting to $2,876,300 relate to travel of staff ($57,200) and emplacement and return travel of military observers ($2,819,100). The resource growth of $25,900 reflects the mission's share of the travel of departmental staff to visit the mission area on various assignments. The cost of these travels is shared with UNDOF and UNIFIL.

General operating expenses

5.51 The total provision of $3,909,700 would cover the cost of rental and maintenance of premises throughout the mission area ($933,700), utilities ($283,700), rental of data-processing equipment ($330,800), communications ($714,500), maintenance of vehicles ($485,600), maintenance of other furniture and equipment ($169,200), maintenance of office automation equipment ($271,100), general insurance ($301,800) and miscellaneous services ($419,300). The resource growth of $221,800 relates to increased insurance premiums in respect of the mission's 182 vehicles ($147,100) and the need to improve grounds maintenance ($74,700).

Hospitality

5.52 The provision of $8,600, at the maintenance level, would cover the cost of official functions extended to visiting dignitaries and members of troop-contributing countries to the mission areas, as well as reimbursement of staff who were not entitled to representation allowance but are sometimes required to extend hospitality to officials of intergovernmental organizations that are not members of the common system.

Supplies and materials

5.53 The provision of $1,028,100 relates to stationery and other office supplies, including data-processing supplies ($301,600); petrol, oil and lubricants for the full fleet of 182 UNTSO vehicles and four forklifts ($220,200); uniforms for staff in the Field Service category ($133,600); and other operational supplies, such as medical supplies, operational maps and telecommunications supplies ($372,700). The reduction of $38,200 reflects lower petrol costs based on expenditure patterns.

Furniture and equipment

5.54 The estimate of $2,247,500 relates to replacement of office furniture and equipment ($155,900); data-processing and office automation equipment ($619,000); vehicles ($818,400); communications equipment ($594,400); and other miscellaneous equipment ($59,800), as follows:

(a) Estimates under office furniture and equipment include the replacement of furniture and fixtures; air-conditioners, shredders, sanding machines, photocopying machines and heaters; and accommodation equipment such as refrigerators, freezers and cooking ranges;

(b) Under data-processing and office automation equipment, the estimates include the acquisition and replacement of electronic data-processing software and the acquisition and replacement of electronic data-processing and office automation equipment;

(c) Provisions under the vehicle replacement programme are based on the replacement of 33 vehicles, including 1 armoured car, 2 fuel trucks, 1 water truck, 3 11-ton cargo trucks, 20 land cruisers, 5 buses and 1 medium sedan;

(d) Under communications equipment, the estimate includes the replacement of such equipment as hand-held and mobile radios, satellite modems and news monitor, INMARSAT terminals and a paging system, among others.

2. United Nations Military Observer Group in India and Pakistan

Table 5.20 **Summary of requirements by object of expenditure**

(Thousands of United States dollars)

Object of expenditure	*1996-1997 expenditures*	*1998-1999 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*2000-2001 estimates*
			Amount	*Percentage*			
Posts	5 986.5	6 911.0	–	–	6 911.0	1 228.5	8 139.5
Other staff costs	1 107.9	1 593.7	146.4	9.1	1 740.1	621.7	2 361.8
Travel	967.3	1 150.3	43.7	3.7	1 194.0	58.0	1 252.0
General operating expenses	1 562.0	2 382.7	755.4	31.7	3 138.1	1 121.2	4 259.3
Hospitality	1.3	1.9	–	–	1.9	0.7	2.6
Supplies and materials	699.8	1 138.2	(50.6)	(4.4)	1 087.6	388.3	1 475.9
Furniture and equipment	382.9	860.5	(83.9)	(9.7)	776.6	37.7	814.3
Total	**10 707.7**	**14 038.3**	**811.0**	**5.7**	**14 849.3**	**3 456.1**	**18 305.4**

Table 5.21 **Post requirements**

Organizational unit: United Nations Military Observer Group in India and Pakistan

	Established posts		*Temporary posts*					
	Regular budget		*Regular budget*		*Extrabudgetary resources*		*Total*	
	1998-1999	*2000-2001*	*1998-1999*	*2000-2001*	*1998-1999*	*2000-2001*	*1998-1999*	*2000-2001*
Professional category and above								
D-2	1	1	–	–	–	–	1	1
P-5	1	1	–	–	–	–	1	1
Total	**2**	**2**	**–**	**–**	**–**	**–**	**2**	**2**
Other categories								
Local level	40	40	–	–	–	–	40	40
Field Service	26	26	–	–	–	–	26	26
Total	**66**	**66**	**–**	**–**	**–**	**–**	**66**	**66**
Grand total	**68**	**68**	**–**	**–**	**–**	**–**	**68**	**68**

5.55 UNMOGIP was established in 1949 by the United Nations Commission for India and Pakistan, pursuant to Security Council resolutions 39 (1948) and 47 (1948), to supervise the ceasefire in the State of Jammu and Kashmir. The Security Council, in its resolution 91 (1951), decided that the Military Observer Group should continue to supervise the ceasefire in the State. Following the 1971 hostilities, the Council, in its resolution 307 (1971), demanded that a durable ceasefire and cessation of all hostilities in all areas of conflict be strictly observed and remain in effect until withdrawals took place, as soon as practicable, of all armed forces to their respective territories and to positions that fully respected the ceasefire line in Jammu and Kashmir supervised by UNMOGIP.

5.56 At present the task of UNMOGIP is to observe developments pertaining to the strict observance of the ceasefire of 17 December 1971 and to report thereon to the Secretary-General. The activity in the field is coordinated by a main headquarters in Rawalpindi and a rear headquarters in Srinagar during the winter, carried out by military observers deployed in field stations and mobile observation teams. A liaison office is operating in New Delhi. In addition, international United Nations staff, assisted by local staff, provide

administrative and logistical support. Military personnel from the Indian and Pakistani armies provide transport, security and field station domestic services.

Resource requirements (at current rates)

Posts

5.57 Requested resources of $6,911,000 reflect the cost of the posts indicated in table 5.21 above.

Other staff costs

5.58 The provision of $1,740,100 relate to the mission subsistence allowance of 45 military observers ($1,209,900); subsistence allowance for international staff during the semi-annual move to Srinagar and duty travel to New Delhi and field stations ($266,300); overtime ($22,300); general temporary assistance to provide for replacement of staff on maternity leave and extended sick leave as well as for part-time local staff required during the semi-annual move to Srinagar ($80,400) as well as for part-time staff required in Srinagar; and a provision for residential security measures ($161,200), which accounts for most of the increase of $146,400 under this heading. The new provision of $161,200 represents reimbursement to internationally recruited staff for expenses incurred as a result of international organizational security measures. As authorized by the United Nations Security Coordinator, these staff are entitled to 80 per cent reimbursement for expenses related to security coverage in their domicile, owing to the security situation in the area.

Travel

5.59 The resources requested in the amount of $1,194,000 under travel can be broken down as follows:

(a) $83,200 for staff travel, consisting of staff travel between the mission area and Headquarters ($35,700) of the Chief Military Officer (approximately one trip per year) and travel of the Chief Administrative Officer from the mission area to Headquarters for annual consultation meetings (costed at two trips per year); travel of Headquarters staff to the mission area to assess and evaluate the political, personnel and financial aspects of the mission ($22,800); and travel in connection with the installation of the field assets control system ($24,700);

(b) $1,110,800 for emplacement and return travel for military observers.

5.60 The increase of $43,700 reflects travel of staff to the mission area on various assignments.

General operating expenses

5.61 Under general operating expenses, the resources of $3,138,100 relate to rental and maintenance of premises ($327,600); utilities ($156,200); maintenance of furniture and equipment ($60,000); rental and maintenance of data-processing equipment ($117,600); rental of aircraft ($1,538,000); communications ($458,400); maintenance of transport equipment ($137,800); maintenance of office automation equipment ($147,100); and miscellaneous services ($195,400).

5.62 The increase of $755,400 relates mainly to the rental of aircraft ($643,900) and to communications ($148,500), partly offset by reduced requirements under other objects in this category. Under rental of aircraft, the most significant changes include an increase in the unit rate per month from $28,200 to $48,000; an increase in the monthly subsistence allowance of aircrew from $4,600 to $8,000; and new provisions for positioning and depositioning costs, aircraft handling charges and painting. Under communications, the most significant factor contributing to the resource growth is local post, telephone and telegraph charges, which increased from $43,300 to $110,400 for the biennium, and the share of the mission for the rental of the satellite transponder which will increase from $77,300 to $150,000 for the biennium.

Hospitality

5.63 A provision of $1,900, at the maintenance level, is requested under hospitality to cover official functions and to reimburse staff who are not entitled to representation allowance but are required to extend hospitality to government representatives visiting the mission.

Supplies and materials

5.64 The provision of $1,087,600, reflecting a reduction of $50,600, would cover the cost of petrol, oil and lubricants ($416,000); telecommunications supplies and spare parts ($276,600); stationery and office supplies ($160,200); and other miscellaneous supplies ($234,800).

Furniture and equipment

5.65 The estimated requirements of $776,600 relate to the acquisition and replacement of office furniture, accommodation equipment ($148,300) and data-processing equipment ($170,400) and the replacement of vehicles ($53,700) and communications equipment ($404,200).

5.66 The decrease of $83,900 is due to the net effect of reduced requirements under vehicle replacement ($450,800), partly offset by increases of $70,500 under office automation equipment, $127,400 under furniture and equipment and $169,000 under replacement and acquisition of communications equipment. In comparison with the biennium 1998–1999, in which 13 vehicles needed to be replaced, the vehicle replacement programme for 2000–2001 calls for the replacement of only one three-ton cargo truck.

C. Office of the United Nations Special Coordinator in the Occupied Territories

Table 5.22 **Summary of requirements by object of expenditure**

(Thousands of United States dollars)

(1) *Regular budget*

Object of expenditure	*1996–1997 expenditures*	*1998–1999 appropriations*	*Resource growth*		*Total before recosting*	*Recosting*	*2000–2001 estimates*
			Amount	*Percentage*			
Posts	1 716.7	1 032.0	–	–	1 032.0	79.5	1 111.5
Other staff costs	2 163.6	2 670.2	322.7	12.0	2 992.9	244.2	3 237.1
Consultants and experts	64.8	144.6	–	–	144.6	11.8	156.4
Travel	239.3	281.5	(39.3)	(13.9)	242.2	11.7	253.9
Contractual services	3.5	5.7	–	–	5.7	0.4	6.1
General operating expenses	559.4	1 021.8	(150.4)	(14.7)	871.4	71.0	942.4
Hospitality	6.8	17.4	–	–	17.4	1.4	18.8
Supplies and materials	91.9	197.8	(13.0)	(6.5)	184.8	15.0	199.8
Furniture and equipment	114.8	276.1	(94.9)	(34.3)	181.2	8.9	190.1
Grants and contributions	–	10.5	–	–	10.5	0.5	11.0
Total	**4 960.8**	**5 657.6**	**25.1**	**0.4**	**5 682.7**	**444.4**	**6 127.1**

(2) *Extrabudgetary resources*

1996-1997 expenditures	1998-1999 estimates	Source of funds	2000-2001 estimates
		(a) Services in support of:	
–	–	(i) United Nations organizations	–
		(ii) Extrabudgetary activities	
–	–	Peacekeeping operations	–
–	–	(b) Substantive activities	–
		(c) Operational projects	
1 134.0	1 113.1	Bilateral sources	–
Total	**1 134.0**	**1 113.1**		**–**
Total (1) and (2)	**6 094.8**	**6 770.7**		**6 127.1**

Table 5.23 **Post requirements**

Organizational unit: Office of the United Nations Special Coordinator in the Occupied Territories

	Established posts		Temporary posts					
	Regular budget		Regular budget		Extrabudgetary resources		Total	
	1998-1999	2000-2001	1998-1999	2000-2001	1998-1999	2000-2001	1998-1999	2000-2001
Professional category and above								
USG	–	–	1	1	–	–	1	1
D-1	–	–	1	1	–	–	1	1
P-5	–	–	1	1	–	–	1	1
Total	**–**	**–**	**3**	**3**	**–**	**–**	**3**	**3**
General Service category								
Other level	–	–	1	1	–	–	1	1
Total	**–**	**–**	**1**	**1**	**–**	**–**	**1**	**1**
Grand total	**–**	**–**	**4**	**4**	**–**	**–**	**4**	**4**

5.67 This Office was set up in 1994 after the Declaration of Principles on Interim Self-Government Arrangements was signed by Israel and the Palestine Liberation Organization on 13 September 1993. The General Assembly supported the Declaration of Principles with the adoption of several resolutions, including resolution 48/213 of 21 December 1993, entitled "Assistance to the Palestinian people", in which the Assembly requested the Secretary-General to ensure the coordinated work of the United Nations system for an adequate response to the needs of the Palestinian people and to mobilize financial, technical, economic and other assistance. In June 1994, the Secretary-General appointed a Special Coordinator in the Occupied Territories (UNSCO).

5.68 UNSCO provides overall guidance to United Nations programmes and agencies in the West Bank and Gaza Strip, facilitates coordination within the United Nations system and works closely with the World Bank in assisting the Palestinian Authority to reach an integrated and unified approach to development. It establishes coordination mechanisms to bring together the Palestinian Authority, donors, the World Bank and the United Nations. The Special Coordinator represents the United Nations in the Ad Hoc Liaison Committee and the World Bank Consultative Group meeting, is co-secretariat and co-chair of the Local Aid Coordination Committee, acts as secretariat to many sector working groups and is co-secretariat of

the Joint Liaison Committee. The position of the United Nations within these coordination mechanisms enables it to influence policy and promote projects for donor consideration.

5.69 In addition to supporting the donor and United Nations coordination mechanisms, UNSCO produces the report on United Nations system assistance to the Palestinian people, which the General Assembly has requested the Secretary-General to report on annually since 1994, through the Economic and Social Council. UNSCO is also responsible for the production of a more public document outlining the strategies, priorities and plans of the United Nations in the West Bank and Gaza Strip, published in various forms since 1995. It provides donor country representatives, United Nations agencies and Palestinian Authority institutions with periodic socio-economic data analyses through periodic reports, as well as ad hoc reports on specific areas of concern to the development effort; coordinates the development of the justice/rule of law sector through the provision of legal development advice to Palestinian institutions, the preparation and distribution of appropriate documents and the facilitation of in-sector consultation. The Office produces and updates a directory of non-governmental organizations in the Gaza Strip and a directory of non-governmental organizations in donor countries providing assistance to the West Bank and the Gaza Strip. In addition, UNSCO continues to coordinate bilateral and multilateral training programmes for the Palestinian police.

5.70 In addition to the activities outlined above, UNSCO will work with the parties to the development effort to improve, rationalize and further strengthen existing United Nations and donor coordinating mechanisms with the aim of establishing a more coherent and integrated approach to Palestinian economic and social development. The ultimate aim is to assist in building the capacity of the Palestinian Authority to develop a self-sustaining economy and effective administrative institutions.

5.71 The direction and management of UNSCO is carried out by the Special Coordinator, who is appointed by the Secretary-General and is responsible for providing overall guidance to United Nations programmes and agencies in the West Bank and Gaza Strip. The Special Coordinator facilitates coordination within the United Nations family and, working closely with the World Bank, assists the Palestinian Authority in reaching an integrated and unified approach to development. The Special Coordinator will continue the coordination process with the Palestinian Authority, donors, the World Bank and other United Nations agencies. He represents the United Nations in the Ad Hoc Liaison Committee and the World Bank Consultative Group meeting, is co-secretary and co-chair of the Local Aid Coordination Committee, acts as secretary to the many sector working groups and is co-secretary of the Joint Liaison Committee. In addition, the Special Coordinator reports to the Secretary-General all events and relevant aspects of a political nature. As head of mission, he manages all staff under him, formulates and applies policies and provides the necessary guidance.

Resource requirements (at current rates)

Posts

5.72 The resources of $1,032,000, at the maintenance level, requested under this heading reflect the posts indicated in table 5.23 above.

Other staff costs

5.73 Under other staff costs, the estimate of $2,992,900 relates to general temporary assistance ($2,983,200) and overtime ($9,700). Under general temporary assistance, provisions relate to the continuation of provisions approved in the biennium 1998–1999 in respect of 25 staff (3 P-4, 1 P-3, 1 General Service (Principal level), 2 Security and Safety, 3 Field Service and 15 Local level). The provision under overtime would be utilized during periods of peak workload and for security detail provided to the Special Coordinator when working outside established working hours.

5.74 The growth of $322,700 under this heading reflects the realignment of the provisions under general temporary assistance to the standards used in costing salaries and common staff costs corresponding to the 25 approved positions.

Consultants and experts

5.75 The requested resources of $144,600, at the maintenance level, relate to 15 work-months of consultancy services during the biennium, including the cost of travel and subsistence in order to provide the Special Coordinator with expert advice, not available in-house, on specific subjects on specific conditions in the occupied territories.

Travel

5.76 The estimated requirements under this heading, $242,200, reflecting a reduction of $39,300, would cover the cost of travel of the Special Coordinator to represent the United Nations at meetings of the Ad Hoc Liaison Committee and to participate in consultative group meetings. Provisions also relate to travel of the Special Coordinator and his staff within the occupied territories, to the West Bank and to Jericho, as well as travel to Jerusalem in conjunction with the coordination activities under his responsibility and consultation travel to Headquarters.

Contractual services

5.77 The provision of $5,700, at the maintenance level, is for the local training of staff in areas such as office automation, stress management, first aid, media relations, negotiating skills and environmental management.

General operating expenses

5.78 The estimated resources of $871,400 relate to the following expenditures:

(a) *Rental and maintenance of premises* ($242,100). This would cover the cost of rented premises in Gaza and a small office in the West Bank, including utilities and miscellaneous maintenance services required for those premises;

(b) *Communications* ($336,200). The estimated requirements would cover the cost of telephone service, telexes, postage and pouches and the rental of a satellite earth station;

(c) *Maintenance of furniture and equipment* ($293,100). The estimates relate to the maintenance of vehicles ($59,600), data-processing equipment ($43,400), office automation equipment ($79,400), office furniture and other equipment ($35,600) and miscellaneous services, such as general insurance, freight and other miscellaneous services ($75,100).

5.79 The reduction of $150,400 is due to the fact that no major alteration projects are anticipated for the biennium 2000–2001 and also to reduced communications costs, which on the basis of expenditure patterns are expected to be lower than the 1998–1999 appropriations.

Hospitality

5.80 The estimated requirements of $17,400, at the maintenance level, would provide for official functions during meetings of the Local Aid Coordination Committee, the Joint Liaison Committee and other coordination meetings, including meetings of sectoral working groups, as well as for hosting visiting donor and other delegations.

Supplies and materials

5.81 The estimated requirements of $184,800 would provide for petrol, oil and lubricants for 19 vehicles and 1 generator ($29,700); stationery and supplies, including subscriptions to newspapers, magazines and other publications ($63,000); and other operational supplies, such as telecommunications and miscellaneous supplies ($92,100). A decrease of $13,000 is projected under this heading.

Furniture and equipment

5.82 The estimated requirements of $181,200 relate to the following:

(a) Acquisition of furniture and equipment is estimated at $3,500 and would provide for the replacement of furniture and equipment such as desks, conference chairs, filing cabinets, bookshelves and accommodation equipment;

(b) Replacement of office automation equipment is estimated at $44,000, consisting of the replacement of 26 personal computers and 4 printers;

(c) Replacement of vehicles is estimated at $106,700 and would cover the cost of replacing four-wheel drive vehicles;

(d) Acquisition of communications equipment is estimated at $25,500. The estimates relate to the acquisition of two multi-service access concentrators, two satellite modems and four hand-held radios;

(e) Other miscellaneous equipment is estimated at $1,500 and relates to equipment required to enhance the security system in the Office.

5.83 The decrease of $94,900 reflects mainly reduced requirements under miscellaneous equipment.

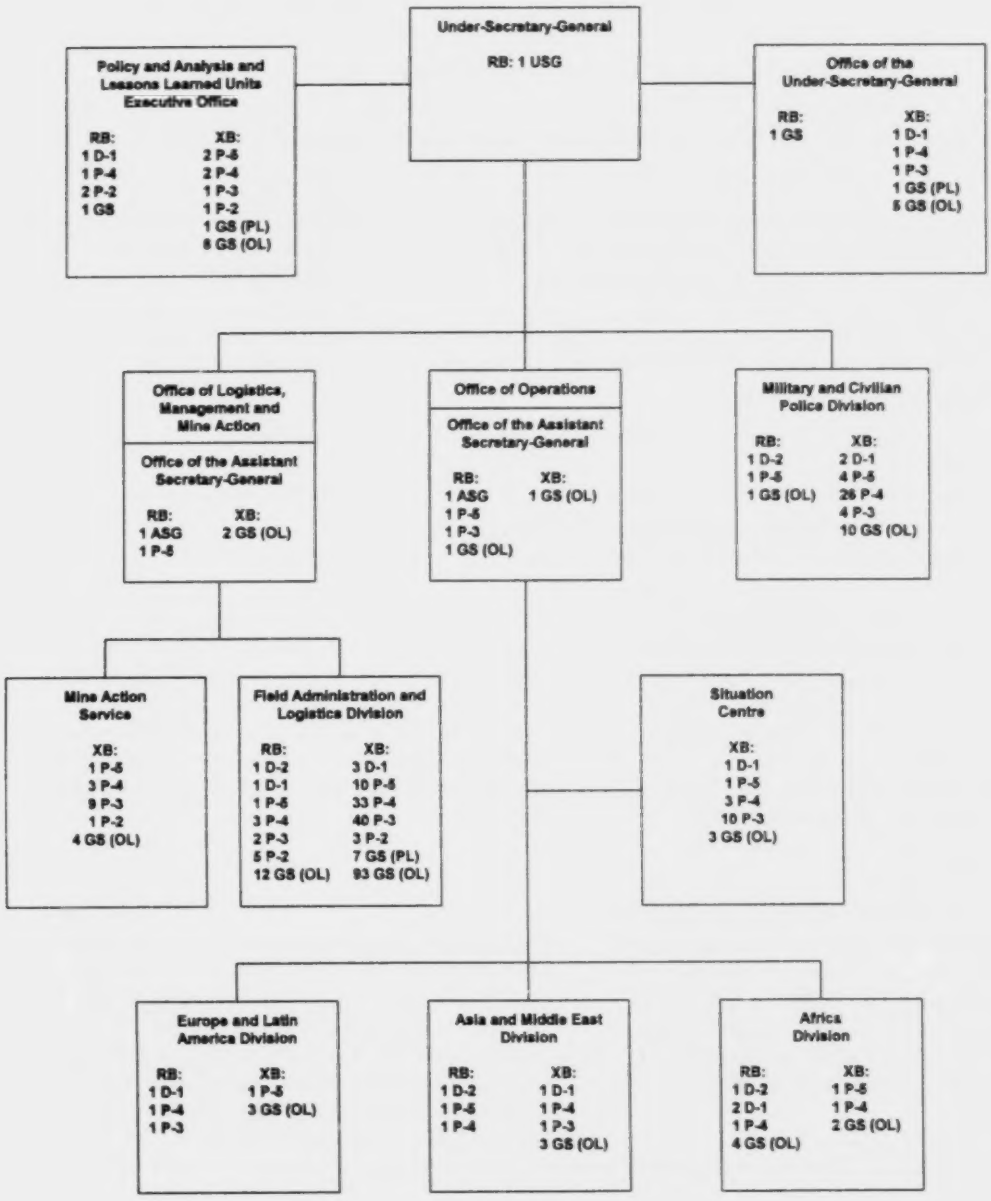
Grants and contributions

5.84 The provision of $10,500, at the maintenance level, under this heading relates to expenditures in connection with the annual inter-agency meetings hosted by UNSCO. Included in the estimates are rental of sound system equipment, temporary assistance, supplies and costs of publishing reports.

Table 5.24 **Summary of follow-up action taken to implement relevant recommendations of the internal and external oversight bodies and the Advisory Committee on Administrative and Budgetary Questions**

Brief description of the recommendation	*Action taken to implement the recommendation*
Advisory Committee on Administrative and Budgetary Questions (A/52/7 (Chap. II, Part II, paras. II.8 and II.9) and A/50/7 and Corr.1 (Chap. II, Part II, paras. II.15 and II.35))	
Reviews criteria for the division of responsibilities of the Department of Political Affairs and the Department of Peacekeeping Operations to avoid duplication of tasks between the two departments, in particular the arrangements related to staffing of geographical desks, with a view to eliminating overlap and ensuring coordination.	A joint review was carried out by the Department of Peacekeeping Operations and the Department of Political Affairs, the results of which are reflected in the report of the Secretary-General on the support account (A/53/854/Add.1, paras. 23–31). For the biennium 2000–2001, efforts will continue to be made to avoid duplication and overlap in the work of the two departments.
(A/52/7 (Chap. II, Part II, para. II.30))	
Provides information on coordination with other departments as regards the development of distinctive information and communication links, particularly with the Departments of Management, Political Affairs and Humanitarian Affairs.	The Logistics and Communications Service of the Field Administration and Logistics Division works closely with the Communications Section of the Information Technology Services Division to integrate the field communications systems with the managed communications systems at Headquarters. This arrangement ensures that a unified United Nations communications network is maintained.

Department of Peacekeeping Operations
Proposed organizational structure and post distribution for the biennium 2000-2001


Under-Secretary-General
RB: 1 USG
Policy and Analysis and Lessons Learned Units Executive Office
RB: 1 D-1, 1 P-4, 2 P-2, 1 GS
XB: 2 P-5, 2 P-4, 1 P-3, 1 P-2, 1 GS (PL), 6 GS (OL)
Office of the Under-Secretary-General
RB: 1 GS
XB: 1 D-1, 1 P-4, 1 P-3, 1 GS (PL), 5 GS (OL)
Office of Logistics, Management and Mine Action
Office of the Assistant Secretary-General
RB: 1 ASG, 1 P-5
XB: 2 GS (OL)
Office of Operations
Office of the Assistant Secretary-General
RB: 1 ASG, 1 P-5, 1 P-3, 1 GS (OL)
XB: 1 GS (OL)
Military and Civilian Police Division
RB: 1 D-2, 1 P-5, 1 GS (OL)
XB: 2 D-1, 4 P-5, 26 P-4, 4 P-3, 10 GS (OL)
Mine Action Service
XB: 1 P-5, 3 P-4, 9 P-3, 1 P-2, 4 GS (OL)
Field Administration and Logistics Division
RB: 1 D-2, 1 D-1, 1 P-5, 3 P-4, 2 P-3, 5 P-2, 12 GS (OL)
XB: 3 D-1, 10 P-5, 33 P-4, 40 P-3, 3 P-2, 7 GS (PL), 93 GS (OL)
Situation Centre
XB: 1 D-1, 1 P-5, 3 P-4, 10 P-3, 3 GS (OL)
Europe and Latin America Division
RB: 1 D-1, 1 P-4, 1 P-3
XB: 1 P-5, 3 GS (OL)
Asia and Middle East Division
RB: 1 D-2, 1 P-5, 1 P-4
XB: 1 D-1, 1 P-4, 1 P-3, 3 GS (OL)
Africa Division
RB: 1 D-2, 2 D-1, 1 P-4, 4 GS (OL)
XB: 1 P-5, 1 P-4, 2 GS (OL)